# SCDNR-Conservation Districts Strategic Plan

Brooke Myres, SCDNR-CD Program Development Manager



# Why/how do we make a plan?

- SCDNR-CD experienced SO MUCH CHANGE!
- Desired an impactful, useful plan that did not sit on a shelf!
- Needed to establish a strategy an what the plan should include...

# Our 3-Year Plan Framework

- Mission, vision, and values (remain the same into the future)
- Long Term Objectives and Key Results (3 year)
- Short Term Objectives and Key Results (1 year)

# Building the plan

Surveyed stakeholders

Built Stakeholder Committee Developed Mission, Vision, and Values

Stakeholder Input Session

Established
Long-term
Objectives and
Key Results

Virtual Stakeholder Meeting Established
Short-term
Objectives and
Key Results

Released the plan with accountability measures

## Built Stakeholder Committee

Developed Mission, Vision, and Values

Stakeholder Input Session

			Clear Survey										
	SCDNR Conservation District Survey				7. Rate the following training topics (1 being not likely to attend and 5 being very likely to attend).								
	Please return survey no later than Mo				a	a. Administration (computer operation, f	filing, bookkeeping)	<b>1</b>	<u>2</u>	Оз	<b>4</b>	<b>0</b> 5	
	Name (optional):	County (optional):			b	b. Financial Resource (grant writing, contribu	es ution agreements, state allocations)	$\bigcirc$ <sup>1</sup>	O 2	<b>○</b> ³	O <sup>4</sup>	<b>O</b> 5	
	Choose one: SWCD EMPLOYEE or COMMISSIO  Years of service:	NER or PARTNER			c	c. Website building a	and maintenance	<b>0</b> 1	<b>2</b>	Э	<b>4</b>	<b>O</b> 5	
	rears of service.				d. Adult education an	nd outreach	<b>1</b>	<b>2</b>	<b>○</b> 3	<b>4</b>	<b>O</b> 5		
1.	How can DNR better support Conservation Districts?				6	e. Youth education a	nd outreach	1	O 2	3	<b>4</b>	<b>O</b> 5	
					f	f. Legislative commu	inications	1	O 2	<b>○</b> 3	<b>4</b>	<b>0</b> 5	
					8	g. SWCD History and	Law & Watershed District Law	<b>1</b>	<b>2</b>	<b>○</b> 3	<b>4</b>	<b>0</b> 5	
2.	What topics need to be addressed during Conservation District strategic planning?			In what area/s does your Conservation District excel? Please share a brief success story.									
3.	How can DNR better support Watershed Boards?												
					9. In wh	hat area/s could your (	Conservation District improve?						
4.	What type of trainings do Conservation District employees need?												
5.	What type of trainings do Conservation District commission	ners need?			10. Wha	at kind of promotional	materials should DNR-Conserva	ation Distr	icts produ	ice that w	ould bene	fit your o	
6.	. What type of trainings are needed in relation to Watershed Districts?			Direct questions and return completed surveys to:  Brooke Myres, SCDNR  myresh@dnr.sr.gov  803-609-7051									
				803-609-7051 PO Box 167, Columbia, SC 29								2	

- PDF Survey fillable and printable
- Topics
  - Better support in various areas
  - Training needs
  - How does your district excel/need improvement?
- District employees, commissioners, NRCS

Built Stakeholder Committee Developed Mission, Vision, and Values

Stakeholder input session

- Committee makeup
  - Leadership from Association
  - Association employees
  - Diverse set of district employees and commissioners
- Took into account
  - Geographic location
  - Involvement
  - Experience and background

## Built Stakeholder Committee

Developed
Mission,
Vision, and
Values

Stakeholder Input Session

#### **MISSION**

Our mission is to promote, enhance, and protect the wise use of soil and water for increased quality of life and the legacy of our land for the benefit of all South Carolinians.

#### **VISION**

Our vision is to be the foremost leader in locally led conservation in South Carolina through Soil and Water Conservation Districts (SWCDs) and Watershed Districts (WSDs).

#### **VALUES**

We support Soil and Water Conservation Districts and Watershed Districts.

We promote conservation partnerships.

We serve by providing conservation education and technical assistance.

We advocate for new and emerging conservation practices.

- Incorporated developing our M,V,V into team meetings
- Meeting prep
  - Reviewed agency, association, and districts M,V,V
  - Brought definitions of M,V,V to our meeting
  - Provided examples of successful organization's M,V,V
- Reviewed a couple of times before finalizing

Built Stakeholder Committee Developed
Mission,
Vision, and
Values

Stakeholder Input Session

- Virtual Prep Meeting
  - Keynote speaker on Strategic Planning
  - Presentation of M,V,V
  - Survey Results
  - Explain format of in-person meeting
- In-Person Meeting
  - Conservation Partnership Roles and Expectations Mike Brown
  - Broke into discussion groups
  - Came back together for recap, group discussion, and what's next

Virtual Stakeholder Meeting Established
Short-term
Objectives and
Key Results

Released plan with accountability measures

- Team meeting held to establish Long-term Objectives and Key Results
  - Discussion question posed around our established M,V,V
  - Shared how each of our roles fits into that discussion
  - Developed our Long-term Objectives and Key Results
- Homework to develop individual Short-term Objectives and Key Results

## Virtual Stakeholder Meeting

Established
Short-term
Objectives and
Key Results

Released plan with accountability measures

SOUTH CAROLINA DEPARTMENT OF NATURAL RESOURCES

### **CONSERVATION DISTRICTS**

STRATEGIC PLAN 08/22-07/25

#### MISSION

Our mission is to promote, enhance, and protect the wise use of soil and water for increased quality of life and the legacy of our land for the benefit of all South Carolinians.

#### VISION

Our vision is to be the foremost leader in locally led conservation in South Carolina through Soil and Water Conservation Districts (SWCDs) and Watershed Districts (WSDs).

#### VALUES

We support Soil and Water Conservation Districts and Watershed Districts.

We promote conservation partnerships.

We serve by providing conservation education and technical assistance.

We advocate for new and emerging conservation practices.

#### LONG TERM OBJECTIVES AND KEY RESULTS

Empower SWCDs and WSDs to be the foremost leaders in South Carolina conservation

- · Provide resources and training
- · Endorse significance and value of SWCDs and WSDs
- Increase SCDNR-Conservation Districts staff

Establish brand recognition throughout South Carolina

- · Improve visibility through outreach and communication
- · Provide tools to increase brand consistency statewide with SWCDs and WSDs
- · Promote the "conversation on locally led conservation"

#### Increase conservation advocacy

- · Review SWCD and WSD laws
- · Develop legislative understanding and involvement throughout districts
- Address conservation resource concerns

Broaden conservation collaboration in South Carolina

- · Enhance networking between the conservation partnership
- · Define and connect SWCDs and WSDs to available resources
- · Diversify conservation relationships

- Kept stakeholders engaged
- Presented plan thus far and asked for input

Virtual stakeholder meeting Established
Short-term
Objectives and
Key Results

Released plan with accountability measures

#### SHORT-TERM OBJECTIVES AND KEY RESULTS 08/22-07/23

Program Management - Contact person: Tyler Brown (brownty@dnr.sc.gov)

Enhance conservation collaboration

- Strengthen existing conservation partnerships
- · Engage new conservation partners for locally-led conservation
- · Increase mentoring opportunities between SWCD Commissioners

Implement effective conservation advocacy

- · Identify information on SWCD for federal, state, and local delegations
- Advocate statewide conservation resource concerns
- · Facilitate state SWCD law modernization

Heighten SWCD Commissioner leadership

- Define the SWCD brand
- · Expand leadership capacity for SWCD Commissioners
- Showcase leadership relationships

Administration – Contact person: Deanne Myrick (myrickd@dnr.sc.gov)

Strengthen relationships

- Increase engagement with SWCD employees
- · Grow interaction with a variety of conservation partners
- · Increase involvement with local, state, and national conservation partners

Maintain and improve record keeping and responsiveness

- Increase efficiency of record keeping
- Keep SWCD dynamic records current
- Balance volume of workload to maintain efficiency

Program Development - Contact person: Brooke Myres (myresb@dnr.sc.gov)

Assist SWCDs to effectively operate and tell our story

- · Create templates for statewide use by districts
- Facilitate growth of Local Work Group effectiveness in South Carolina
- Coordinate district trainings and resource sharing between conservation partners

Increase SCDNR-CD outreach efforts

- · Streamline and increase reach of statewide annual report
- Create statewide outreach material
- Monitor and report progress of SCDNR-CD Strategic Plan

Grow SC Envirothon to be the leading environmental competition in South Carolina

- · Increase support to districts to grow team numbers and sponsors
- Expand Training Trunk Program
- Strengthen and clarify operations

Watershed Districts - Contact person: Chris Workman (workmanc@dnr.sc.gov)

- Enhance WSD Resources
  - Produce WSD Director Handbook
  - Increase accessibility
- Develop WSD trainings

Increase WSD accountability and visibility

- Increase inspections and reporting
- Develop WSD supporting documents
- Initiate outreach efforts

Initiate WSD advocacy

- Increase WSD awareness of local events
- . Identify information on WSD for federal, state, and local delegations

- Team meeting held to establish Short-term Objectives and Key Results
  - Based around each team members role
  - Presented and discussed each of our Short-term Objectives and Key Results
  - All Short-term Objectives fit into Long-term Objectives

Virtual stakeholder meeting Established
Short-term
Objectives and
Key Results

Released plan with accountability measures

- Releasing the plan
  - Presented to Stakeholder Committee for final input
  - Handed out at state conference
  - Sent statewide to all partners at beginning of plan year as a reminder
- Accountability
  - Contact person on released plan for each team member role
  - Potential deliverable spreadsheet with quarterly team meetings
  - Realistic deliverables built into annual employee plan
  - Plan progress reports to stakeholders twice per year

# Questions or Input?!

#### SOUTH CAROLINA DEPARTMENT OF NATURAL RESOURCES

#### CONSERVATION DISTRICTS

STRATEGIC PLAN 08/22-07/25

Our mission is to promote, enhance, and protect the wise use of soil and water for increased quality of life and the legacy of our land for the benefit of all South Carolinians.

Our vision is to be the foremost leader in locally led conservation in South Carolina through Soil and Water Conservation Districts (SWCDs) and Watershed Districts (WSDs).

We support Soil and Water Conservation Districts and Watershed Districts.

We promote conservation partnerships

We serve by providing conservation education and technical assistance.

We advocate for new and emerging conservation practices.

#### LONG TERM OBJECTIVES AND KEY RESULTS

Empower SWCDs and WSDs to be the foremost leaders in South Carolina conservation

- Provide resources and training
- Endorse significance and value of SWCDs and WSDs · Increase SCDNR-Conservation Districts staff
- Establish brand recognition throughout South Carolina
- · Improve visibility through outreach and communication
- . Provide tools to increase brand consistency statewide with SWCDs and WSDs
- Promote the "conversation on locally led conservation" Increase conservation advocacy
- Review SWCD and WSD laws
- · Develop legislative understanding and involvement throughout districts
- · Address conservation resource concerns
- Broaden conservation collaboration in South Carolina
- · Enhance networking between the conservation partnership
- · Define and connect SWCDs and WSDs to available resources
- · Diversify conservation relationships

#### SHORT-TERM OBJECTIVES AND KEY RESULTS 08/22-07/23

#### Program Management - Contact person: Tyler Brown (brownty@dnr.sc.gov)

- Enhance conservation collaboration
- Strengthen existing conservation partnerships
- Engage new conservation partners for locally-led conservation Increase mentoring opportunities between SWCD Commissioners
- Implement effective conservation advocacy Identify information on SWCD for federal, state, and local delegations
- Advocate statewide conservation resource concerns
- · Facilitate state SWCD law modernization
- Define the SWCD brand
- Expand leadership capacity for SWCD Commissioners
- Showcase leadership relationship Administration - Contact person: Deanne Myrick (myrickd@dnr.sc.gov)
- Increase engagement with SWCD employees
- Grow interaction with a variety of conservation partner
- . Increase involvement with local, state, and national conservation partner
- Maintain and improve record keeping and responsiveness Increase efficiency of record keeping
- Keep SWCD dynamic records current
- Balance volume of workload to maintain efficiency
- Program Development Contact person: Brooke Myres (myresb@dnr.sc.gov) Assist SWCDs to effectively operate and tell our story
- Create templates for statewide use by districts
- Facilitate growth of Local Work Group effectiveness in South Carolina Coordinate district trainings and resource sharing between conservation partne
- Increase SCDNR-CD outreach efforts
- Streamline and increase reach of statewide annual repo
- Create statewide outreach material
- Monitor and report progress of SCDNR-CD Strategic Plan
- Grow SC Envirothon to be the leading environmental competition in South Carolina
- Increase support to districts to grow team numbers and sponsors
- Expand Training Trunk Program Strengthen and clarify operation:
- Watershed Districts Contact person: Chris Workman (workmanc@dnr.sc.gov)
  - Produce WSD Director Handbook
  - Increase accessibility
- Develop WSD trainings Increase WSD accountability and visibility
- Develop WSD supporting document
- Initiate outreach efforts Initiate WSD advocacy
- Identify information on WSD for federal, state, and local delegation

## Key takeaways

- Listen to stakeholders and keep them engaged
- LOTS of prep work going into each phase
- Accountability is critical
- SHORT, impactful, and realistic

Brooke Myres, SCDNR-Conservation Districts

Myresb@dnr.sc.gov

803-609-7051

